



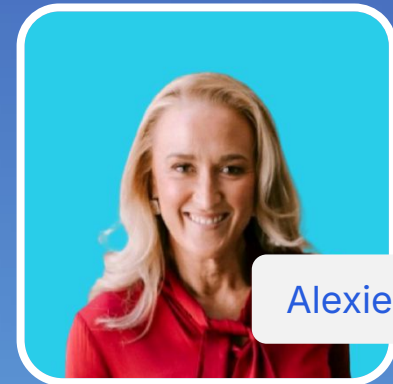
with Special Guests

WEBINAR

Governing AI Risk: What every director needs to know

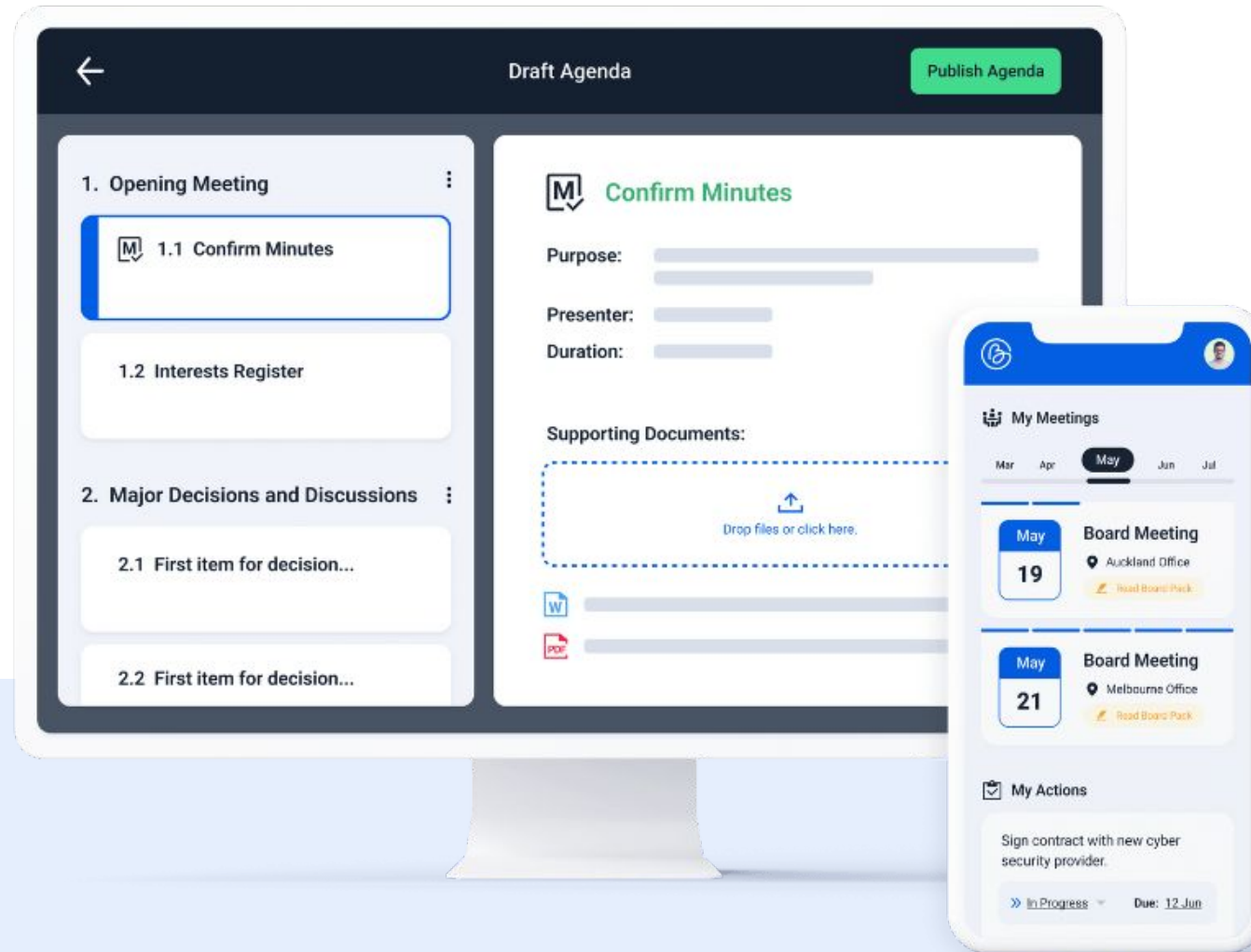


Helen van Orton



Alexie O'Brien









Making the fundamentals of governance free and easy to implement







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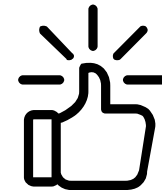








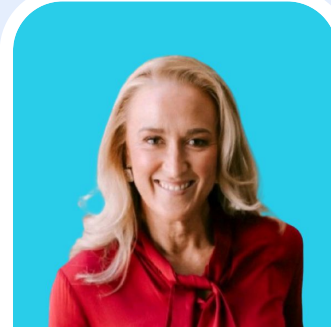
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Helen van Orton

Founder / CEO
Directorly



Alexie O'Brien

Director
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The AI Tipping Point for Boards



Board accountability increasing



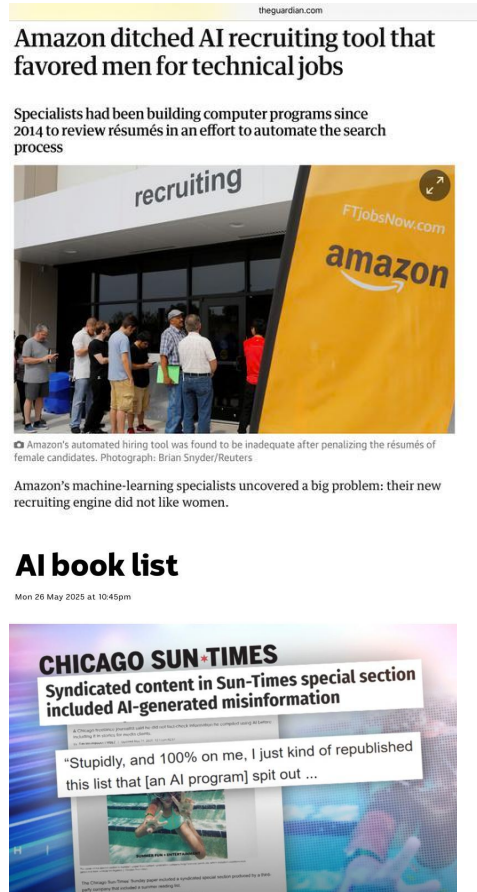
Regulators stepping up scrutiny and landscape changing



76% of companies globally have AI in use, including **69%** with generative AI



The AI Risk Landscape



Ethical Risks

Bias, discrimination, and unfair outcomes affecting stakeholders



Explainability

Black box decision-making undermining accountability



Hallucinations

AI-generated falsehoods presented as factual information



Shadow AI

Unauthorised AI tools creating unseen vulnerabilities



Legal and regulatory

AI systems that breach privacy laws, director, duties and discrimination laws

Plus the external risks that AI brings from competitors



Director's AI Risk Checklist



Where is AI used?

- Comprehensive inventory of all AI systems

How is it governed?

- Do we have robust AI governance processes?
- what policies and frameworks do we have to manage AI related risks?

What are our risks?

- Documented assessment and mitigation

Are we compliant?

- Have we established clear AI ethics principles?
- how transparent and explainable are our AI driven decisions

Is strategy aligned?

- Is AI aligned with business objectives?

Expertise Gap

- Where are our knowledge gaps?





Stewarding AI with Integrity



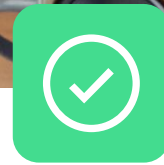
Board Sets Tone

Ethics, risk appetite,
transparency
standards



Oversight Structures

AI committees,
ethics dashboards,
review



Directors Duties

Must foresee and
mitigate foreseeable
harms from AI



Capability Building

Don't outsource
judgement; build
board fluency



AI Regulatory Landscape:

Australia

New Zealand

Global

Australia	New Zealand	Global
Privacy Act Reforms (2024–25): tighter rules on AI & data	Privacy Act 2020: requires privacy impact assessments	ISO/IEC 42001: global AI governance standard (certifiable)
APRA CPS 230 (Jul 2025): AI model & third-party risk controls	Algorithm Charter: 30+ govt agencies pledged transparency	EU AI Act (2024): applies to AU/NZ orgs with EU users
Safe & Responsible AI Framework: proposed law for high-risk AI	Responsible AI Guidance (2025): Cabinet-endorsed AI principles	NIST AI RMF: US benchmark influencing AU/NZ policy
AICD AI Governance Guide: 8 pillars for director oversight	National AI Strategy (2025): defines “high-risk” AI zones	

AI regulation is no longer a future problem — it’s a current board responsibility.
Directors must ensure visibility, governance, and compliance readiness



Next Steps

01

Map AI Usage

Comprehensive audit of all AI tools across business units
Require AI impact assessments for major initiatives

02

Build Risk Register

Document, prioritise and assign ownership of AI risks
Schedule quarterly AI risk reviews

03

Develop AI Fluency

Start board capability-building programme
Appoint AI knowledgeable board members

04

Policy Implementation

Establish clear guidelines and oversight mechanisms

05

Governance review

Assess framework effectiveness
Establish clear risk thresholds and escalation protocols





Resources & Next Steps



Resources:

- IoD NZ - A Director's Guide to AI Board Governance (2024)
- AICD - A Directors guide to AI governance (2024)



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Thank you
